Workforce Equalities Report 2018/19

Produced by Human Resources & Organisational Development



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Introduction

Brighton & Hove is a vibrant city that is culturally, economically and socially diverse. The council values this diversity and aims to support and encourage it because we believe this helps make Brighton such a great place to live, work and visit.

We recognise that the benefits of a diverse workforce and inclusive culture are many, including employee engagement, increased productivity, innovation and customer insight. As part of Our People Promise, the council has a clear commitment to be a fair and inclusive place to work. To enable us to understand the composition of our workforce and the impact of our employment policies, procedures and practices on our staff, the council conducts the following employment equalities monitoring:

- Workforce Composition
- Recruitment
- Employment Casework
- Employee Satisfaction
 - Both in relation to current employees (via the Staff Survey) and those who are leaving the council's employment (via completed exit questionnaires)

This data contributes to ensuring that the council fulfils its obligations under the Public Sector Equality Duty within the Equality Act 2010, but more importantly, it enables us to identify any differences in outcomes for different staff groups so that we are better positioned to address any inequalities.



- The council continues to steadily increase the ethnic diversity of its workforce, although employees identifying as BME* and White Other remain under-represented when compared with the economically active population of the city
- The percentage of BME applicants has increased notably compared with 2017/18
- The success rate of White Other applicants in securing interviews and job offers has improved since last year
- There has been a further increase in the proportion of BME individuals employed in posts within the middle grade band, representing a trend
- Approximately 60% of all BME employees have been with the council for more than 5 years
- The proportion of disabled employees within the workforce has increased slightly over the
 last two years and is slightly higher than the percentage of disabled people who are
 economically active in Brighton & Hove. Moreover, these disabled employees are relatively
 evenly distributed across all salary bands
- Approximately 18% of all new starters this year identified as L, G or B
- LGB employees are well represented in the more senior roles, and at a higher level than their workforce profile
- Female employees within the higher grade band has increased significantly since 2017/18
- The percentage of employees aged under 30 increased slightly since 2017/18
- 42% of all leavers in 2018/19 were aged 30-39



^{*} BME: Includes people identifying as Black, Asian and Non-White minority ethnic

Workforce Trends at a Glance

| | 2015/16 | 2016/17 | 2017/18 | 2018/19 | Direction | Workforce Target |
|----------------------------------|---------|---------|---------|----------|--------------------|------------------|
| Contracted Workforce - Headcount | 4549 | 4291 | 4333 | 4376 | | |
| Contracted workforce - FTE | 3870.7 | 3682.41 | 3724.08 | 3753.357 | 1 | |
| BME | 6.25% | 6.72% | 6.90% | 7.36% | 1 | 9.10% |
| White Other | 6.03% | 6.48% | 6.85% | 6.81% | ← | 8.80% |
| White Irish | 2.08% | 2.25% | 2.26% | 2.26% | \rightarrow | 1.60% |
| Disabled | 7.86% | 7.47% | 7.51% | 7.66% | 1 | 8.00% |
| LGB | 12.01% | 10.77% | 11.82% | 12.49% | 1 | 13.00% |
| Sex – Female | 59.46% | 59.48% | 59.70% | 59.80% | 1 | 46.40% |
| Sex – Male | 40.54% | 40.52% | 40.30% | 40.20% | — | 53.60% |



Workforce Trends at a Glance ctd.

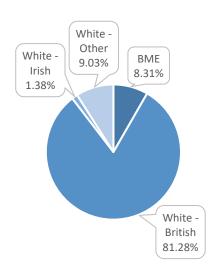
| | 2015/16 | 2016/17 | 2017/18 | 2018/19 | Direction |
|----------------|---------|---------|---------|---------|-----------|
| No Religion | 53.78% | 54.38% | 56.22% | 53.77 | 1 |
| Christian | 36.65% | 36.08% | 34.51% | 36.65% | 1 |
| Other Religion | 9.57% | 9.54% | 9.27% | 9.57% | 1 |
| Age - <20 | 0.15% | 0.21% | 0.30% | 0.16% | 1 |
| Age - 20-24 | 1.54% | 1.52% | 1.78% | 1.87% | 1 |
| Age - 25-29 | 4.46% | 4.36% | 5.12% | 5.46% | 1 |
| Age - 30-34 | 9.14% | 8.04% | 7.96% | 7.36% | 1 |
| Age - 35-39 | 12.18% | 12.45% | 12.30% | 10.81% | - |
| Age - 40-44 | 14.03% | 14.22% | 13.18% | 13.21% | → |
| Age - 45-49 | 17.01% | 16.38% | 16.43% | 15.47% | - |
| Age - 50-54 | 17.70% | 18.43% | 17.52% | 17.71% | → |
| Age - 55-59 | 12.44% | 13.35% | 14.05% | 15.77% | 1 |
| Age - 60-64 | 7.98% | 8.06% | 8.22% | 8.16% | — |
| Age - 65+ | 3.37% | 2.98% | 3.14% | 4.02% | 1 |

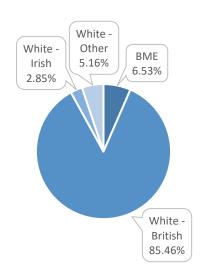
Ethnicity – Distribution by Grade

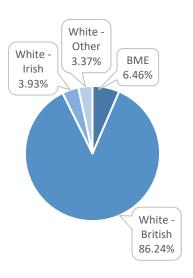
Scale 1-6 - £16,836 - £25,463 per annum

Scale SO1/2-M9 - £26,470 - £41,846 per annum

Scale M8 and Over - £42,806 per annum and over





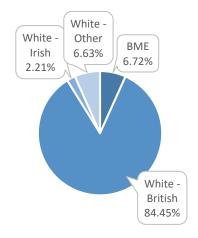


- Around half of all BME employees were employed in Scale 1-6 roles and this figure represents a significant fall of more than 12.5% compared with 2017/18
- For the third consecutive year, there has been a slight increase in the level of representation of BME employees in posts within the middle grade band
- The percentage of employees at Scale M8 and above identifying as BME has decreased by more than 1% since 2017/18, in contrast to those identifying as White Irish, which has tripled
- Around 62% of all employees from a White Other background occupied posts graded Scale 1-6 and this is an 8% decrease since 2017/18. However, fewer than 5% of this group are employed in the higher grade band

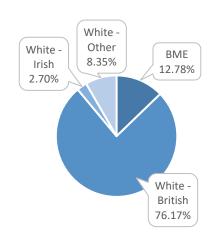


Ethnicity – Distribution by Contract Type

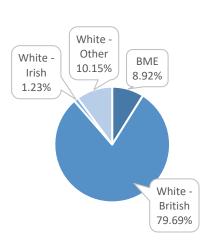
Permanent Contract



Temporary Contract



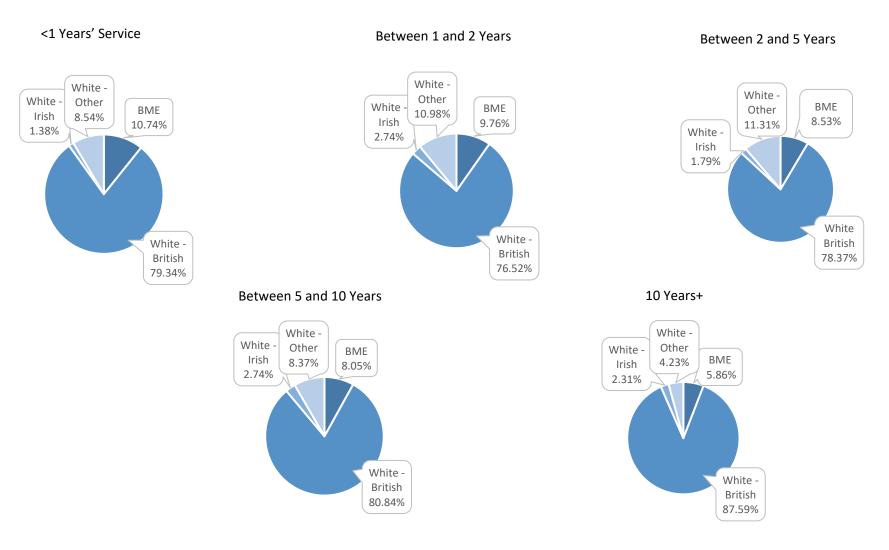
Casual Contract



- The percentage of individuals from a BME or White Other background employed on a permanent contract increased slightly since 2017/18 (6.43% and 6.49% respectively)
- Employees identifying as BME or White Other continue to be more likely to be employed on temporary/fixed-term contracts or on an ad-hoc basis than on a permanent contract
- There were approximately 1% fewer individuals from a White Other background working on a casual basis compared with 2017/18



Ethnicity – Distribution by Length of Service



- Approximately 60% of all BME employees have been with the council for more than 5 years and more than 40% have been in service for more than 10 years
- The proportion of White Other employees who have been employed for a similar length of time was lower at around 53% and 33% respectively
- The proportion of BME and White Other employees with less than 2 years' service was around 25% for each group, compared with just under 17% for White British employees



Ethnicity – New Starters

| Ethnicity | No. of New Employees | Percentage of New Starters |
|---------------|----------------------|----------------------------|
| BME | 94 | 10.48% |
| White British | 689 | 76.59% |
| White Irish | 15 | 1.67% |
| White Other | 101 | 11.26% |

- The percentage of new starters identifying as BME or White Other increased by around 0.5% and 1% respectively this year compared with 2017/18
- The council continues to increase the ethnic diversity of its workforce, though employees identifying as BME remain underrepresented (7.36%) when compared with the economically active population of the city (9.1%)
- 17.4% of all applicants for non-schools vacancies were submitted by BME candidates. This figure is an increase of 2.5% on 2017/18
- For the third consecutive year there was approximately a 1% increase in the proportion of White Other applicants. This group had a slightly higher degree of success in being shortlisted and securing offers than BME applicants
- Nevertheless, both BME and White Other candidates continue to be less successful when compared with White British and White Irish applicants
- Recruitment data is shown in detail in Appendix 1



Ethnicity – Leavers

| Reason for Leaving - All Employees | | | | | | |
|------------------------------------|-----------|-------------------------------|-------------|------------|----------------------------------|------------|
| Death in Service | Dismissal | End of Fixed-Term Contract | Resignation | III Health | Redundancy / Early Retirement | Retirement |
| 0.87% | 5.21% | 7.59% | 67.46%% | 4.12% | 5.86% | 8.89% |

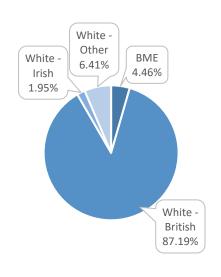
| Ethnicity | Number of Leavers | Percentage of Leavers | Percentage of Workforce |
|-----------------|-------------------|-----------------------|-------------------------|
| BME | 30 | 7.43% | 7.36% |
| White – British | 335 | 82.92% | 83.57% |
| White – Irish | 7 | 1.73% | 2.26% |
| White – Other | 32 | 7.92% | 6.81% |

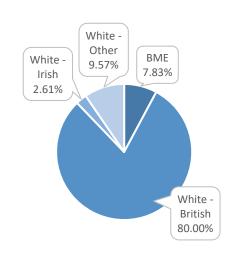
- As in 2017/18, a higher proportion of White Other employees left this year than might have been expected given this group's level of representation in the workforce.
- The highest proportion of employees from this group (75%) voluntarily resigned

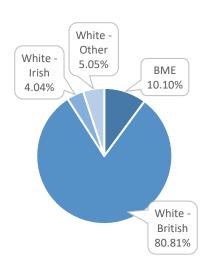


Ethnicity – Distribution by Development Opportunities

Promotions Acting Ups Secondments







- Being given the opportunity to act up into a higher graded role on a temporary basis or to undertake a secondment in a different job can enable employees to broaden their knowledge and experience. Developing skills in this way can mean employees are better placed when seeking to advance their careers
- As last year, BME employees were less likely to be promoted compared with this group's level of representation within the workforce (7.36%). However, they were more successful in being offered a job on an acting up or secondment basis
- White Other employees were more likely to be offered the opportunity to act up than their level of representation within the
 workforce (6.85%). However, compared with 2017/18 they were less likely to be promoted, offered a secondment or the chance
 to act up into a higher graded role, however they were



| | Disciplinary Cases | Grievance | Attendance Management | % of Workforce |
|---------------|----------------------|----------------------|-----------------------|----------------|
| | (no. of employees in | (no. of employees in | (no. of employees in | |
| | brackets) | brackets) | brackets) | |
| BME | 8.7% (8) | 3.7% (1) | 5.33% (17) | 7.36% |
| White Other | 8.7% (8) | 7.4% (2) | 7.52% (24) | 6.81% |
| White Irish | 1.09% (1) | 7.4% (2) | 1.88% (6) | 2.26% |
| White British | 81.5 (75) | 81.5% (22) | 85.27% (272) | 83.57% |

- The percentage of disciplinary cases involving BME or White Other employees is higher than expected when compared with their workforce profiles, although this figure is almost 3% lower for White Other employees compared with 2017/18.
- The percentage of attendance management cases involving White Other employees is slightly higher than to be expected given this group's level of representation within the workforce
- The low number of grievance cases makes it difficult to interpret the data meaningfully

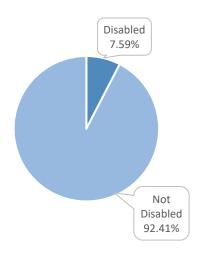


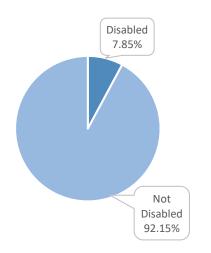
Disability Status – Distribution by Grade

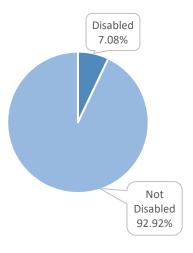
Scale 1-6 - £16,836 - £25,463 per annum

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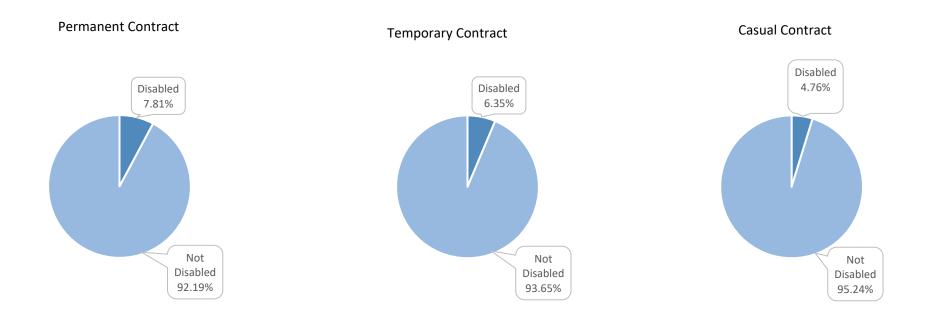




- There has been a marginal increase in the percentage of disabled employees employed in the middle grade band compared with 2017/18 (7.64%)
- The percentage of disabled employees in the higher grade band has increased by more than 2% since 2017/18 to 7.08%, which is approaching this group's level of representation within the workforce (7.66%)
- In 2018/19, a relatively even distribution of disabled employees across all grades is shown



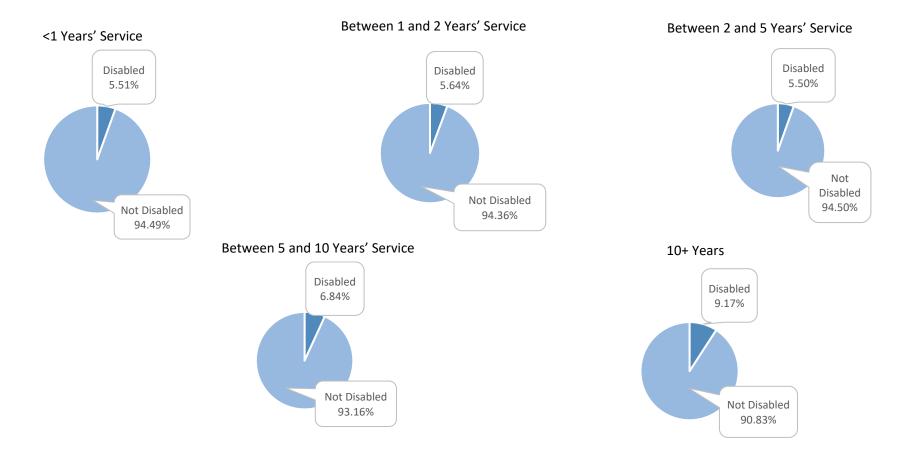
Disability Status – Distribution by Contract Type



The percentage of disabled employees engaged on all contract types has increased slightly on last year



Disability Status – Distribution by Length of Service



- Approximately 80% of all disabled employees have at least 5 years' service. This is around 12% higher than the figure for non-disabled employees
- Additionally, the proportion of employees who have disclosed a disability and are within their first two years of service has
 increased since 2017/18 by almost 2% to 13.7%. This remains significantly lower than that for non-disabled counterparts (19.3%)



Disability Status – New Starters

| | No. of New Employees | Percentage of New Starters |
|--------------|----------------------|----------------------------|
| Disabled | 24 | 2.70% |
| Not Disabled | 865 | 97.30% |

- 3.39% of all applicants for on-schools vacancies declared they were disabled and were therefore guaranteed an interview under the Council's Guaranteed Interview Scheme if they met the minimum essential criteria for the role which they had applied
- Disabled applicants were consistently more successful in being shortlisted for vacancies than non-disabled applicants. This suggests the Guaranteed Interview Scheme is having a positive impact on this group
- In contrast to last year, this group was less successful in converting interviews into job offers compared with non-disabled candidates, except for temporary/fixed term posts and roles graded M8 and above_Recruitment data is shown in detail at Appendix 1



Disability Status – Leavers

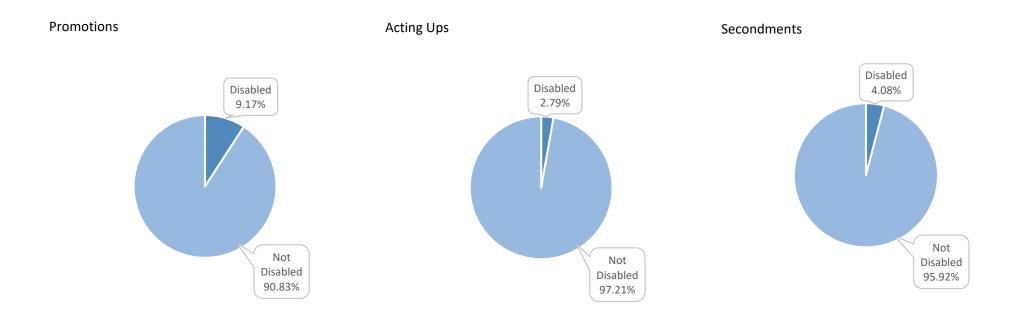
| Reason for Leaving - All Employees | | | | | | |
|------------------------------------|-----------|-------------------------------|-------------|------------|----------------------------------|------------|
| Death in Service | Dismissal | End of Fixed-Term Contract | Resignation | III Health | Redundancy / Early Retirement | Retirement |
| 0.87% | 5.21% | 7.59% | 67.46%% | 4.12% | 5.86% | 8.89% |

| Disability Status | Number of Leavers | Percentage of Leavers | Percentage of Workforce |
|-------------------|-------------------|-----------------------|-------------------------|
| Disabled | 31 | 9.41% | 7.66% |
| Not Disabled | 369 | 90.59% | 92.34% |

- A higher proportion of disabled employees left this year than might have been expected given this group's level of representation in the workforce
- The highest proportion of employees from this group (61.3%) voluntarily resigned
- 9.7% left because their fixed-term contract expired
- 12.8% left on the grounds of ill-health and this figure equates to 4 individuals



Disability Status – Development Opportunities



- Being given the opportunity to act up into a higher graded role on a temporary basis or to undertake a secondment in a different job can enable employees to broaden their knowledge and experience. Developing skills in this way can mean employees are better placed when seeking to advance their careers
- The percentage of disabled employees who were promoted increased by more than 4% this year and is notably higher than their level of representation within the workforce (7.66%)
- In contrast, the opportunity to act up decreased by more than 2% compared with 2017/18. Although there was an increase in the number of secondments offered to this group in the last twelve months, both of these figures remain lower than to be expected given the proportion of disabled employees within the workforce



Disability Status – HR Casework

| | Disciplinary Cases (no. of employees in | Grievance (no. of employees in | Attendance Management (no. of employees in | % of Workforce |
|--------------|--|-----------------------------------|--|----------------|
| | brackets) | brackets) | brackets) | |
| Disabled | 8.05% (7) | 8.05% (4) | 16.22% (48) | 7.66% |
| Non-disabled | 91.95% (80) | 91.95% (23) | 83.78% (248) | |

- The percentage of disciplinary and grievance cases involving disabled employees has decreased by around 1% and 1.5% respectively since 2017/18
- The percentage of attendance management cases involving disabled employees has reduced by around 0.5% since 2017/18. However, this remains significantly higher than their level of representation within the workforce

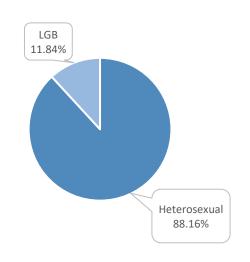


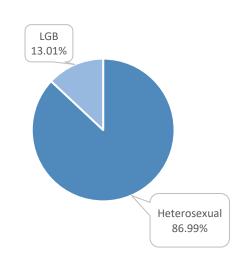
Sexual Orientation – Distribution by Contract Type

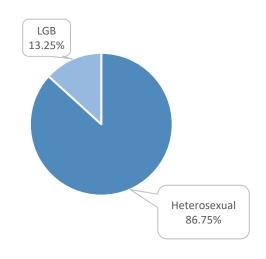
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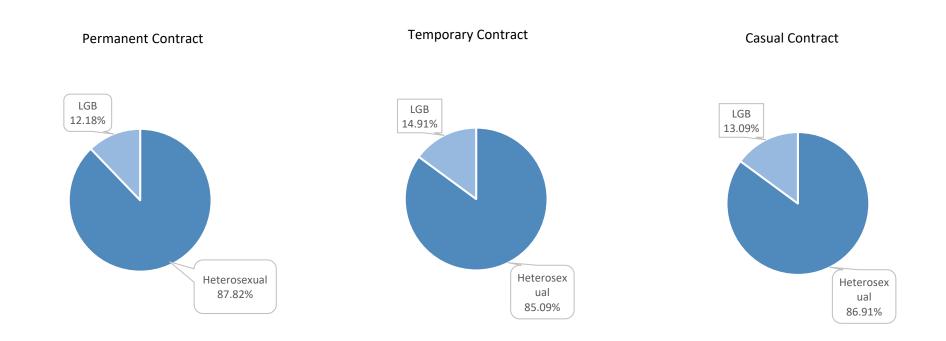






- There has been an increase of just over 1% of employees identifying as L, G or B in the lower grade band compared with 2017/18 (10.74%)
- In 2018/19, progress has been made towards a relatively even distribution of LGB employees across all grades
- Individuals identifying as L, G or B are well represented in the more senior roles, and at a higher level than their workforce profile (12.49%)

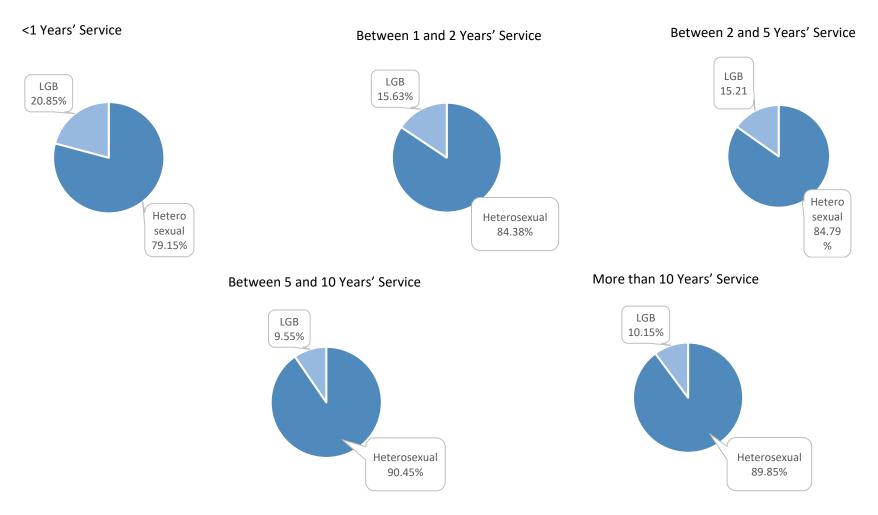
Sexual Orientation – Distribution by Contract Type



• The percentage of LGB employees engaged on all contract types has increased with the most notable increase of more than 2% being for temporary / fixed-term contracts



Sexual Orientation – Distribution by Length of Service



- Approximately 52% of all LGB employees have at least 5 years' service. This is around 14% lower than the figure for heterosexual employees
- Additionally, the proportion of all employees who identify as L, G or B who are within their first two years of service is approximately 30% and this is significantly higher than that for heterosexual employees (19.1%)



Sexual Orientation – New Starters

| Sexual Orientation | No. of New Employees | Percentage of New Starters |
|--------------------|----------------------|----------------------------|
| Heterosexual | 708 | 82.04% |
| LGB | 155 | 17.96% |

- 17.7% of all applicants for non-schools vacancies identified as L, G or B. This figure is almost 4% higher than 2017/18
- Approximately 18% of all new starters this year identified as L, G or B and this is an increase of around 2% since 2017/18
- LGB applicants were more successful in being shortlisted for apprenticeships and permanent contracts than heterosexual candidates
- Recruitment data is shown in detail at Appendix 1



Sexual Orientation – Leavers

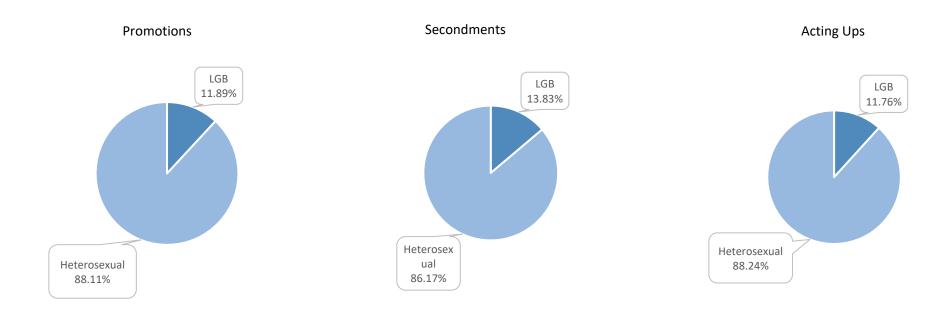
| Reason for Leaving - All Employees | | | | | | | | | |
|------------------------------------|-----------|-------------------------------|-------------|------------|----------------------------------|------------|--|--|--|
| Death in Service | Dismissal | End of Fixed-Term Contract | Resignation | III Health | Redundancy / Early Retirement | Retirement | | | |
| 0.87% | 5.21% | 7.59% | 67.46%% | 4.12% | 5.86% | 8.89% | | | |

| Sexual Orientation | Number of Leavers | Percentage of Leavers | Percentage of Workforce |
|--------------------|-------------------|-----------------------|-------------------------|
| LGB | 42 | 12.07% | 12.49% |
| Heterosexual | 306 | 87.93% | 87.51% |

- A slightly lower proportion of LGB employees left this year than might have been expected given this group's level of representation in the workforce
- The highest proportion of employees from this group (67.6%) voluntarily resigned
- A further 9.7% retired and the other main reason for leaving was the ending of a fixed-term contract (7.7%)



Sexual Orientation – Distribution by Development Opportunities



- Being given the opportunity to act up into a higher graded role on a temporary basis or to undertake a secondment in a different
 job can enable employees to broaden their knowledge and experience. Developing skills in this way can mean employees are
 better placed when seeking to advance their careers
- LGB employees were most successful in securing secondments when compared to other development opportunities although this figure is slightly lower than 2017/18 (14.3%)
- The percentage of individuals securing promotions and the opportunity to act up into a higher graded role was slightly lower than expected when compared with this group's workforce profile (12.49%)



Sexual Orientation – HR Casework

| | Disciplinary Cases | Grievance | Attendance Management | % of Workforce |
|--------------|----------------------|----------------------|-----------------------|----------------|
| | (no. of employees in | (no. of employees in | (no. of employees in | |
| | brackets) | brackets) | brackets) | |
| LGB | 13.2% (10) | - (0) | 13.87% (38) | 12.49% |
| Heterosexual | 86.84% (66) | 100%* (22) | 86.13% (236) | |

- The percentage of disciplinary cases involving LGB employees has increased by around 4% since 2017/18 and is higher than to be expected given their level of representation within the workforce
- The percentage of attendance management procedures involving LGB employees has decreased by around 3% since 2017/18, yet it remains higher than this group's workforce profile
- *The data in the table shows known data. There were 8 further grievance cases where data relating to sexual orientation is unknown

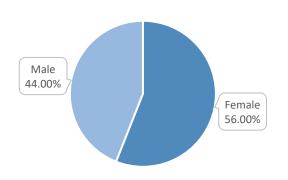


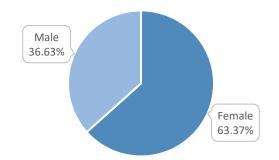
Sex- Distribution by Grade

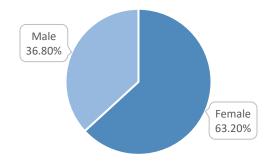
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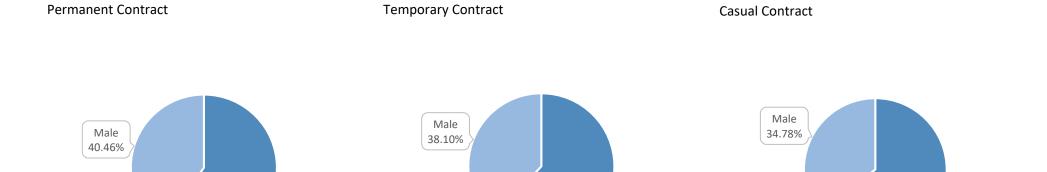






- As in previous years, female employees continue to be significantly over-represented at all levels within the organisation compared with the economically active population of 46.4%
- Females are more likely to be employed in the middle and higher grade bands
- The level of representation of female employees within the higher grade band has increased by almost 4% since 2017/18

Sex – Distribution by Contract Type



Female

61.90%

The levels of representation of each sex across all contract types remains virtually unchanged since 2017/18

Female

59.54%



Female

65.22%

Sex – Distribution by Length of Service



- Approximately 69% of all male employees have at least 5 years' service compared with around 66% of all female employees.
- Additionally, the proportion of all male employees who are within their first two years of service is approximately 16.9% and this is slightly lower than that for female employees (18.5%)



Sex – New Starters

| Sex | No. of New Employees | Percentage of New Starters |
|--------|----------------------|----------------------------|
| Female | 574 | 63.29% |
| Male | 333 | 36.71% |

- More than 63% of new starters were female and this is an increase of around 3% on 2017/18
- 41.3% of all applicants were male
- Female applicants were consistently more successful in securing job offers than male applicants, irrespective of the grade of vacancy and type of contract
- Recruitment data is shown in more detail at Appendix 1



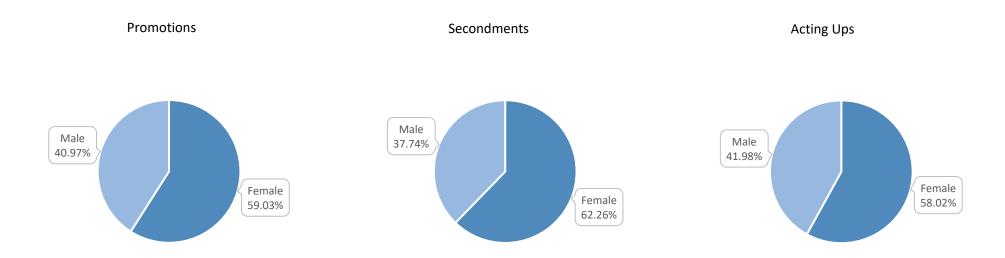
| Reason for Leaving - All Employees | | | | | | | | | |
|------------------------------------|-----------|-------------------------------|-------------|------------|----------------------------------|------------|--|--|--|
| Death in Service | Dismissal | End of Fixed-Term Contract | Resignation | III Health | Redundancy / Early Retirement | Retirement | | | |
| 0.87% | 5.21% | 7.59% | 67.46% | 4.12% | 5.86% | 8.89% | | | |

| Sex | Number of Leavers | Percentage of Leavers | Percentage of Workforce |
|--------|-------------------|-----------------------|-------------------------|
| Female | 294 | 63.64% | 59.80% |
| Male | 168 | 36.36% | 40.20% |

- A lower proportion of male employees left this year than might have been expected given this group's level of representation in the workforce
- Approximately 62% of them voluntarily resigned and this is less than 69% of all female employees that voluntarily resigned
- A further 10.1% of male employees left because their fixed-term contract expired



Sex – Distribution by Development Opportunities



- For the third consecutive year, female employees were much more successful in securing promotions compared with their male counterparts. However, this is broadly in line with their representation in the workforce
- This is underlined by the fact that the percentage of secondment and promotion opportunities being offered to female staff increased this year by 5.5% and just over 3% respectively
- In contrast, the proportion of female employees being offered the opportunity to act up into a higher grade role fell by almost 5% on 2017/18



Sex – HR Casework

| | Disciplinary Cases | Grievance | Attendance Management | % of Workforce |
|--------|----------------------|----------------------|-----------------------|----------------|
| | (no. of employees in | (no. of employees in | (no. of employees in | |
| | brackets) | brackets) | brackets) | |
| Male | 58.56% (65) | 41.38% (12) | 38.8% (142) | 40.2% |
| Female | 41.44% (46) | 58.62% (17) | 61.2% (224) | 59.8% |

• Male employees were significantly more likely to be the subject of formal disciplinary procedures when compared with their level of representation within the workforce. This is in contrast to female employees where this was significantly lower than their workforce profile



Appendix 1 – Recruitment Data (Ethnicity)

| | All Applicants for all vacancies | | | | | | | |
|--------------------------|----------------------------------|------------------|----------------------|------------------|---------------|--------------|--|--|
| 2018/19 | Number Applicants | % All Applicants | Number Interviews | % All Interviews | Number Offers | % All Offers | | |
| Baseline indicator (all) | 6556 | 100.00% | 2188 | 33.37% | 899 | 13.71% | | |
| BME | 1140 | 17.39% | 290 | 25.44% | 94 | 8.25% | | |
| White British | 4375 | 66.73% | 1590 | 36.34% | 689 | 15.75% | | |
| White Irish | 72 | 1.10% | 33 | 45.83% | 15 | 20.83% | | |
| White Other | 969 | 14.78% | 275 | 28.38% | 101 | 10.42% | | |

| All Applicants for all vacancies by Contract Type - Permanent | | | | | | | | |
|---|----------------------|------------------|----------------------|------------------|---------------|--------------|--|--|
| 2018/19 | Number Applicants | % All Applicants | Number Interviews | % All Interviews | Number Offers | % All Offers | | |
| Baseline indicator (all) | 4569 | 100.00% | 1470 | 32.17% | 527 | 11.53% | | |
| BME | 778 | 17.03% | 196 | 25.19% | 50 | 6.43% | | |
| White British | 3040 | 66.54% | 1071 | 35.23% | 413 | 13.59% | | |
| White Irish | 50 | 1.09% | 22 | 44.00% | 10 | 20.00% | | |
| White Other | 701 | 15.34% | 181 | 25.82% | 54 | 7.70% | | |

| All Applicants for all vacancies by Contract Type - Fixed Term/Temporary/Secondments | | | | | | | | |
|--|----------------------|------------------|----------------------|------------------|---------------|--------------|--|--|
| 2018/19 | Number Applicants | % All Applicants | Number Interviews | % All Interviews | Number Offers | % All Offers | | |
| Baseline indicator (all) | 1270 | 100.00% | 447 | 35.20% | 209 | 16.46% | | |
| BME | 222 | 17.48% | 50 | 22.52% | 22 | 9.91% | | |
| White British | 856 | 67.40% | 334 | 39.02% | 160 | 18.69% | | |
| White Irish | 17 | 1.34% | 8 | 47.06% | 4 | 23.53% | | |
| White Other | 175 | 13.78% | 55 | 31.43% | 23 | 13.14% | | |

| All Applicants for all vacancies by Contract Type - Casual | | | | | | | | |
|--|----------------------|------------------|----------------------|------------------|---------------|--------------|--|--|
| 2018/19 | Number Applicants | % All Applicants | Number Interviews | % All Interviews | Number Offers | % All Offers | | |
| Baseline indicator (all) | 584 | 100.00% | 213 | 36.47% | 148 | 25.34% | | |
| BME | 104 | 17.81% | 28 | 26.92% | 20 | 19.23% | | |
| White British | 395 | 67.64% | 147 | 37.22% | 103 | 26.08% | | |
| White Irish | 5 | 0.86% | 3 | 60.00% | 1 | 20.00% | | |
| White Other | 80 | 13.70% | 35 | 43.75% | 24 | 30.00% | | |



Appendix 1 – Recruitment Data (Ethnicity) Cont.

| | All Applicants for lower vacancies - (Lower Scale 1 - 6) | | | | | | | | |
|--------------------------|--|------------------|----------------------|------------------|---------------|--------------|--|--|--|
| 2018/19 | Number Applicants | % All Applicants | Number Interviews | % All Interviews | Number Offers | % All Offers | | | |
| Baseline indicator (all) | 4279 | 100.00% | 1404 | 32.81% | 546 | 12.76% | | | |
| BME | 713 | 16.66% | 199 | 27.91% | 68 | 9.54% | | | |
| White British | 2836 | 66.28% | 993 | 35.01% | 412 | 14.53% | | | |
| White Irish | 40 | 0.93% | 19 | 47.50% | 4 | 10.00% | | | |
| White Other | 690 | 16.13% | 193 | 27.97% | 62 | 8.99% | | | |

| All Applicants for middle vacancies - (Middle SO1/2 - M9) | | | | | | | | |
|---|----------------------|------------------|----------------------|------------------|---------------|--------------|--|--|
| 2018/19 | Number Applicants | % All Applicants | Number Interviews | % All Interviews | Number Offers | % All Offers | | |
| Baseline indicator (all) | 2145 | 100.00% | 724 | 33.75% | 322 | 15.01% | | |
| BME | 400 | 18.65% | 83 | 20.75% | 24 | 6.00% | | |
| White British | 1447 | 67.46% | 551 | 38.08% | 253 | 17.48% | | |
| White Irish | 28 | 1.31% | 12 | 42.86% | 9 | 32.14% | | |
| White Other | 270 | 12.59% | 78 | 28.89% | 36 | 13.33% | | |

| All Applicants for higher vacancies - (Upper M8+) | | | | | | | | |
|---|----------------------|------------------|----------------------|------------------|---------------|--------------|--|--|
| 2018/19 | Number Applicants | % All Applicants | Number Interviews | % All Interviews | Number Offers | % All Offers | | |
| Baseline indicator (all) | 126 | 100.00% | 58 | 46.03% | 29 | 23.02% | | |
| BME | 27 | 21.43% | 8 | 29.63% | 2 | 7.41% | | |
| White British | 86 | 68.25% | 44 | 51.16% | 22 | 25.58% | | |
| White Irish | 4 | 3.17% | 2 | 50.00% | 2 | 50.00% | | |
| White Other | 9 | 7.14% | 4 | 44.44% | 3 | 33.33% | | |

| All Applicants for Apprenticeships | | | | | | | | |
|------------------------------------|----------------------|------------------|----------------------|------------------|---------------|--------------|--|--|
| 2018/19 | Number Applicants | % All Applicants | Number Interviews | % All Interviews | Number Offers | % All Offers | | |
| Baseline indicator (all) | 127 | 100.00% | 56 | 44.09% | 13 | 10.24% | | |
| BME | 36 | 28.35% | 16 | 44.44% | 2 | 5.56% | | |
| White British | 78 | 61.42% | 36 | 46.15% | 11 | 14.10% | | |
| White Irish | 0 | 0.00% | 0 | 0.00% | 0 | 0.00% | | |
| White Other | 13 | 10.24% | 4 | 30.77% | 0 | 0.00% | | |



Appendix 2 – Recruitment Data (Disability Status)

| All Applicants for all vacancies | | | | | | | | |
|----------------------------------|----------------------|------------------|----------------------|------------------|---------------|--------------|--|--|
| 2018/19 | Number Applicants | % All Applicants | Number Interviews | % All Interviews | Number Offers | % All Offers | | |
| Baseline indicator (all) | 6571 | 100.00% | 2171 | 33.04% | 889 | 13.53% | | |
| Disabled | 223 | 3.39% | 91 | 40.81% | 24 | 10.76% | | |
| Non-disabled | 6348 | 96.61% | 2080 | 32.77% | 865 | 13.63% | | |

| All Applicants for all vacancies by Contract Type - Permanent | | | | | | | | |
|---|----------------------|------------------|----------------------|------------------|---------------|--------------|--|--|
| 2018/19 | Number Applicants | % All Applicants | Number Interviews | % All Interviews | Number Offers | % All Offers | | |
| Baseline indicator (all) | 4568 | 100.00% | 1457 | 31.90% | 523 | 11.45% | | |
| Disabled | 162 | 3.55% | 62 | 38.27% | 12 | 7.41% | | |
| Non-disabled | 4406 | 96.45% | 1395 | 31.66% | 511 | 11.60% | | |

| All Applicants for all vacancies by Contract Type - Fixed Term/Temporary/Secondments | | | | | | | |
|--|----------------------|------------------|----------------------|------------------|---------------|--------------|--|
| 2018/19 | Number Applicants | % All Applicants | Number Interviews | % All Interviews | Number Offers | % All Offers | |
| Baseline indicator (all) | 1276 | 100.00% | 443 | 34.72% | 205 | 16.07% | |
| Disabled | 48 | 3.76% | 23 | 47.92% | 10 | 20.83% | |
| Non-disabled | 1228 | 96.24% | 420 | 34.20% | 195 | 15.88% | |

| All Applicants for all vacancies by Contract Type - Casual | | | | | | | | |
|--|----------------------|------------------|----------------------|------------------|---------------|--------------|--|--|
| 2018/19 | Number Applicants | % All Applicants | Number Interviews | % All Interviews | Number Offers | % All Offers | | |
| Baseline indicator (all) | 577 | 100.00% | 208 | 36.05% | 146 | 25.30% | | |
| Disabled | 10 | 1.73% | 4 | 40.00% | 2 | 20.00% | | |
| Non-disabled | 567 | 98.27% | 204 | 35.98% | 144 | 25.40% | | |



Appendix 2 – Recruitment Data (Disability Status) Cont.

| All Applicants for lower vacancies - (Lower Scale 1 - 6) | | | | | | | | |
|--|----------------------|------------------|----------------------|------------------|---------------|--------------|--|--|
| 2018/19 | Number Applicants | % All Applicants | Number Interviews | % All Interviews | Number Offers | % All Offers | | |
| Baseline indicator (all) | 4280 | 100.00% | 1390 | 32.48% | 541 | 12.64% | | |
| Disabled | 142 | 3.32% | 49 | 34.51% | 11 | 7.75% | | |
| Non-disabled | 4138 | 96.68% | 1341 | 32.41% | 530 | 12.81% | | |

| All Applicants for middle vacancies - (Middle SO1/2 - M9) | | | | | | | | |
|---|----------------------|------------------|----------------------|------------------|---------------|--------------|--|--|
| 2018/19 | Number Applicants | % All Applicants | Number Interviews | % All Interviews | Number Offers | % All Offers | | |
| Baseline indicator (all) | 2162 | 100.00% | 724 | 33.49% | 318 | 14.71% | | |
| Disabled | 78 | 3.61% | 39 | 50.00% | 10 | 12.82% | | |
| Non-disabled | 2084 | 96.39% | 685 | 32.87% | 308 | 14.78% | | |

| All Applicants for higher vacancies - (Upper M8+) | | | | | | | | |
|---|----------------------|------------------|----------------------|------------------|---------------|--------------|--|--|
| 2018/19 | Number Applicants | % All Applicants | Number Interviews | % All Interviews | Number Offers | % All Offers | | |
| Baseline indicator (all) | 123 | 100.00% | 55 | 44.72% | 28 | 22.76% | | |
| Disabled | 2 | 1.63% | 2 | 100.00% | 2 | 100.00% | | |
| Non-disabled | 121 | 98.37% | 53 | 43.80% | 26 | 21.49% | | |

| All Applicants for Apprenticeships | | | | | | | | |
|------------------------------------|----------------------|------------------|----------------------|------------------|---------------|--------------|--|--|
| 2018/19 | Number Applicants | % All Applicants | Number Interviews | % All Interviews | Number Offers | % All Offers | | |
| Baseline indicator (all) | 128 | 100.00% | 56 | 43.75% | 13 | 10.16% | | |
| Disabled | 3 | 2.34% | 2 | 66.67% | 0 | 0.00% | | |
| Non-disabled | 125 | 97.66% | 54 | 43.20% | 13 | 10.40% | | |



Appendix 3 – Recruitment Data (Sexual Orientation)

| All Applicants for all vacancies | | | | | | | | |
|----------------------------------|----------------------|------------------|----------------------|------------------|---------------|--------------|--|--|
| 2018/19 | Number Applicants | % All Applicants | Number Interviews | % All Interviews | Number Offers | % All Offers | | |
| Baseline indicator (all) | 6250 | 100.00% | 2092 | 33.47% | 863 | 13.81% | | |
| Heterosexual | 5147 | 82.35% | 1713 | 33.28% | 708 | 13.76% | | |
| LGB | 1103 | 17.65% | 379 | 34.36% | 155 | 14.05% | | |

| All Applicants for all vacancies by Contract Type - Permanent | | | | | | | |
|---|----------------------|------------------|----------------------|------------------|---------------|--------------|--|
| 2018/19 | Number Applicants | % All Applicants | Number Interviews | % All Interviews | Number Offers | % All Offers | |
| Baseline indicator (all) | 4366 | 100.00% | 1406 | 32.20% | 510 | 11.68% | |
| Heterosexual | 3625 | 83.03% | 1157 | 31.92% | 413 | 11.39% | |
| LGB | 741 | 16.97% | 249 | 33.60% | 97 | 13.09% | |

| All Applicants for all vacancies by Contract Type - Fixed Term/Temporary/Secondments | | | | | | | | |
|--|----------------------|------------------|----------------------|------------------|---------------|--------------|--|--|
| 2018/19 | Number Applicants | % All Applicants | Number Interviews | % All Interviews | Number Offers | % All Offers | | |
| Baseline indicator (all) | 1212 | 100.00% | 430 | 35.48% | 199 | 16.42% | | |
| Heterosexual | 986 | 81.35% | 348 | 35.29% | 166 | 16.84% | | |
| LGB | 226 | 18.65% | 82 | 36.28% | 33 | 14.60% | | |

| All Applicants for all vacancies by Contract Type - Casuals | | | | | | | |
|---|----------------------|------------------|----------------------|------------------|---------------|--------------|--|
| 2018/19 | Number Applicants | % All Applicants | Number Interviews | % All Interviews | Number Offers | % All Offers | |
| Baseline indicator (all) | 550 | 100.00% | 202 | 36.73% | 141 | 25.64% | |
| Heterosexual | 440 | 80.00% | 167 | 37.95% | 120 | 27.27% | |
| LGB | 110 | 20.00% | 35 | 31.82% | 21 | 19.09% | |



Appendix 3 – Recruitment Data (Sexual Orientation) Cont.

| All Applicants for lower vacancies - (Lower Scale 1 - 6) | | | | | | | |
|--|----------------------|------------------|----------------------|------------------|---------------|--------------|--|
| 2018/19 | Number Applicants | % All Applicants | Number Interviews | % All Interviews | Number Offers | % All Offers | |
| Baseline indicator (all) | 4051 | 100.00% | 1342 | 33.13% | 527 | 13.01% | |
| Heterosexual | 3311 | 81.73% | 1090 | 32.92% | 428 | 12.93% | |
| LGB | 740 | 18.27% | 252 | 34.05% | 99 | 13.38% | |

| All Applicants for middle vacancies - (Middle SO1/2 - M9) | | | | | | | |
|---|----------------------|------------------|----------------------|------------------|---------------|--------------|--|
| 2018/19 | Number Applicants | % All Applicants | Number Interviews | % All Interviews | Number Offers | % All Offers | |
| Baseline indicator (all) | 2078 | 100.00% | 695 | 33.45% | 309 | 14.87% | |
| Heterosexual | 1736 | 83.54% | 579 | 33.35% | 258 | 14.86% | |
| LGB | 342 | 16.46% | 116 | 33.92% | 51 | 14.91% | |

| All Applicants for higher vacancies - (Upper M8+) | | | | | | | | |
|---|----------------------|------------------|----------------------|------------------|---------------|--------------|--|--|
| 2018/19 | Number Applicants | % All Applicants | Number Interviews | % All Interviews | Number Offers | % All Offers | | |
| Baseline indicator (all) | 121 | 100.00% | 55 | 45.45% | 27 | 22.31% | | |
| Heterosexual | 100 | 82.64% | 44 | 44.00% | 22 | 22.00% | | |
| LGB | 21 | 17.36% | 11 | 52.38% | 5 | 23.81% | | |

| All Applicants for Apprenticeships | | | | | | | | |
|------------------------------------|----------------------|------------------|----------------------|------------------|---------------|--------------|--|--|
| 2018/19 | Number Applicants | % All Applicants | Number Interviews | % All Interviews | Number Offers | % All Offers | | |
| Baseline indicator (all) | 122 | 100.00% | 54 | 44.26% | 13 | 10.66% | | |
| Heterosexual | 96 | 78.69% | 41 | 42.71% | 9 | 9.38% | | |
| LGB | 26 | 21.31% | 13 | 50.00% | 4 | 15.38% | | |



Appendix 4 – Recruitment Data (Sex)

| | All Applicants for all vacancies | | | | | | | | |
|--------------------------|----------------------------------|------------------|----------------------|------------------|---------------|--------------|--|--|--|
| 2018/19 | Number Applicants | % All Applicants | Number Interviews | % All Interviews | Number Offers | % All Offers | | | |
| Baseline indicator (all) | 6670 | 99.37% | 2218 | 33.25% | 911 | 13.66% | | | |
| Female | 3874 | 58.08% | 1374 | 35.47% | 574 | 14.82% | | | |
| Male | 2754 | 41.29% | 833 | 30.25% | 333 | 12.09% | | | |
| Other | 42 | 0.63% | 11 | 26.19% | 4 | 9.52% | | | |

| All Applicants for all vacancies by Contract Type - Permanent | | | | | | | | |
|---|----------------------|------------------|----------------------|------------------|---------------|--------------|--|--|
| 2018/19 | Number Applicants | % All Applicants | Number Interviews | % All Interviews | Number Offers | % All Offers | | |
| Baseline indicator (all) | 4655 | 99.40% | 1492 | 32.05% | 536 | 11.51% | | |
| Female | 2739 | 58.84% | 941 | 34.36% | 339 | 12.38% | | |
| Male | 1888 | 40.56% | 543 | 28.76% | 193 | 10.22% | | |
| Other | 28 | 0.60% | 8 | 28.57% | 4 | 14.29% | | |

| All Applicants for all vacancies by Contract Type - Fixed Term/Temporary/Secondments | | | | | | | | |
|--|----------------------|------------------|----------------------|------------------|---------------|--------------|--|--|
| 2018/19 | Number Applicants | % All Applicants | Number Interviews | % All Interviews | Number Offers | % All Offers | | |
| Baseline indicator (all) | 1300 | 99.38% | 455 | 35.00% | 211 | 16.23% | | |
| Female | 746 | 57.38% | 275 | 36.86% | 134 | 17.96% | | |
| Male | 546 | 42.00% | 179 | 32.78% | 77 | 14.10% | | |
| Other | 8 | 0.62% | 1 | 12.50% | 0 | 0.00% | | |

| All Applicants for all vacancies by Contract Type - Casual | | | | | | | | |
|--|----------------------|------------------|----------------------|------------------|---------------|--------------|--|--|
| 2018/19 | Number Applicants | % All Applicants | Number Interviews | % All Interviews | Number Offers | % All Offers | | |
| Baseline indicator (all) | 592 | 98.99% | 218 | 36.82% | 152 | 25.68% | | |
| Female | 329 | 55.57% | 128 | 38.91% | 93 | 28.27% | | |
| Male | 257 | 43.41% | 88 | 34.24% | 59 | 22.96% | | |
| Other | 6 | 1.01% | 2 | 0.00% | 0 | 0.00% | | |



Appendix 4 – Recruitment Data (Sex) Cont.

| All Applicants for lower vacancies - (Lower Scale 1 - 6) | | | | | | | | |
|--|----------------------|------------------|----------------------|------------------|---------------|--------------|--|--|
| 2017/18 | Number Applicants | % All Applicants | Number Interviews | % All Interviews | Number Offers | % All Offers | | |
| Baseline indicator (all) | 4352 | 99.36% | 1424 | 32.72% | 558 | 12.82% | | |
| Female | 2497 | 57.38% | 877 | 35.12% | 347 | 13.90% | | |
| Male | 1827 | 41.98% | 539 | 29.50% | 208 | 11.38% | | |
| Other | 28 | 0.64% | 8 | 28.57% | 3 | 10.71% | | |

| All Applicants for middle vacancies - (Middle SO1/2 - M9) | | | | | | | |
|---|----------------------|------------------|----------------------|------------------|---------------|--------------|--|
| 2018/19 | Number Applicants | % All Applicants | Number Interviews | % All Interviews | Number Offers | % All Offers | |
| Baseline indicator (all) | 2190 | 99.41% | 735 | 33.56% | 324 | 14.79% | |
| Female | 1309 | 59.77% | 460 | 35.14% | 208 | 15.89% | |
| Male | 868 | 39.63% | 272 | 31.34% | 115 | 13.25% | |
| Other | 13 | 0.59% | 3 | 0.00% | 1 | 0.00% | |

| All Applicants for higher vacancies - (Upper M8+) | | | | | | | |
|---|----------------------|------------------|----------------------|------------------|---------------|--------------|--|
| 2018/19 | Number Applicants | % All Applicants | Number Interviews | % All Interviews | Number Offers | % All Offers | |
| Baseline indicator (all) | 128 | 99.22% | 59 | 46.09% | 29 | 22.66% | |
| Female | 68 | 53.13% | 37 | 54.41% | 19 | 27.94% | |
| Male | 59 | 46.09% | 22 | 37.29% | 10 | 16.95% | |
| Other | 1 | 0.78% | 0 | 0.00% | 0 | 0.00% | |

| All Applicants for Apprenticeships | | | | | | |
|------------------------------------|----------------------|------------------|----------------------|------------------|---------------|--------------|
| 2018/19 | Number Applicants | % All Applicants | Number Interviews | % All Interviews | Number Offers | % All Offers |
| Baseline indicator (all) | 123 | 100.00% | 53 | 43.09% | 12 | 9.76% |
| Female | 60 | 48.78% | 30 | 50.00% | 8 | 13.33% |
| Male | 63 | 51.22% | 23 | 36.51% | 4 | 6.35% |
| Other | 0 | 0.00% | 0 | 0.00% | 0 | 0.00% |



Appendix 5 – Recruitment Data (Age)

| All Applicants for all vacancies | | | | | | | |
|----------------------------------|----------------------|------------------|----------------------|------------------|---------------|--------------|--|
| 2018/19 | Number Applicants | % All Applicants | Number Interviews | % All Interviews | Number Offers | % All Offers | |
| Baseline indicator (all) | 6612 | 100.00% | 2201 | 33.29% | 901 | 13.63% | |
| Under 18 | 33 | 0.50% | 13 | 39.39% | 4 | 12.12% | |
| 18-24 | 745 | 11.27% | 183 | 24.56% | 74 | 9.93% | |
| 25-34 | 2216 | 33.51% | 658 | 29.69% | 270 | 12.18% | |
| 35-44 | 1931 | 29.20% | 628 | 32.52% | 261 | 13.52% | |
| 45-54 | 1191 | 18.01% | 529 | 44.42% | 218 | 18.30% | |
| 55-64 | 468 | 7.08% | 175 | 37.39% | 64 | 13.68% | |
| 65 and over | 28 | 0.42% | 15 | 53.57% | 10 | 35.71% | |

